

**SECRET**

Approved For Release 2004/06/29 : CIA-RDP86M00612R000100050026-1

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5 July 1968

Dr. Ivan Selin  
OSD Systems Analysis  
2 E 314  
The Pentagon

Dear Ivan:

I am forwarding herewith aggregates of data relating to intelligence programs of the Defense Department for the years FY 67 and 68, together with indices which relate to this data. We have here in Langley, in addition to comparable displays of the four basic individual programs, the total TOD aggregate which includes CIA data. It would ultimately make sense for this total display to be on record in the appropriate office in the Defense Department as well as here. A final decision concerning the disposition of the complete TOD should probably be postponed until the principals involved have had a chance to make a considered decision as to exactly what they want to do. In the meantime, all this material is of course available to you whenever you want to see it.

Bill Wellenberg also, of course, is fully familiar with this data. I understand that he has already received the tentative draft of the proposed report to the principals which was worked out here the other day. My present thought is that we should meet with Fred Heffner to consider what we want to do with this report and what, if any, follow-up action seems appropriate on a community basis.

In the meantime, I am told that you are continuing with preliminary steps looking towards the issuance of a call for a new and separate TOD of Defense Department resources. This seems pointless and disruptive. One TOD is enough and the format should not be all that difficult to work out. There is obviously room for differences concerning

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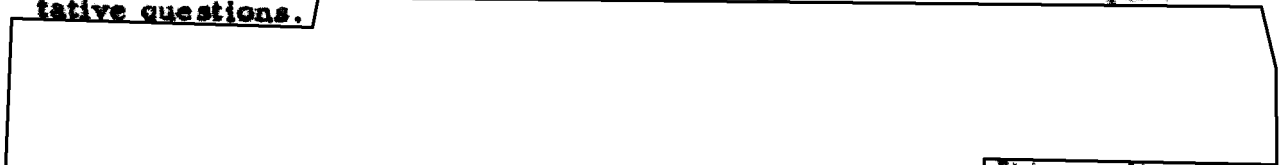
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the scope and depth in particular categories most appropriate for a resource presentation of this kind. Which ones you elect to use depend essentially on the purposes which you propose to serve. Generally speaking, displays of this character seem to me useful primarily because they provide a basis for asking questions. My own, somewhat limited experience has been that the more detailed the display, the more searching and pertinent the questions. On the other hand, it is helpful, I think, to have the categories used adhere as closely as possible to the functional or geographic terms in which operators contributing to or using the display normally think. The time and money spent in the categories selected should be relatively easy to assemble and the consolidated data should reflect, quantitatively at least, the degree to which operational activities is on target and consistent with operational directives, etc.

It seems to me a mistake to expect a resources display to do your thinking for you and provide or even suggest the answers to qualitative questions.



This qualitative judgement is the next step beyond the TOD.

The one thing that we should try very hard to avoid is a TOD which is positively misleading. In this connection I am enclosing a memorandum from [redacted] which relates to one of the observations in Alain Enthoven's memorandum to the Deputy Secretary of Defense. Alain Enthoven's memorandum concludes that there is a decrease in the resources allocated to the Soviet Ground Forces in FY 68. This statement apparently results from a misreading of the data which needs some interpretation but which actually reflects an improvement in our capability to cover this target.

When you have had a chance to look at all this material, please give me a ring and we will work out some mutually convenient time for a meeting with Fred Hoffman and others concerned.

Many thanks for lunch.

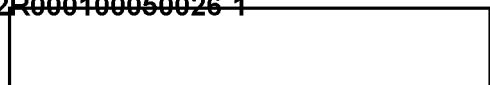
Attachments:



Sincerely,

/s/ John A. Bross

John A. Bross



**D/DCI/NIPE;JABROSS:ag (5/7/68)**

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